Minnesota Dual-Training Pipeline
Competency Model for Advanced Manufacturing
Occupation: Manufacturing Production Supervisor

Employer-Specific Requirements

Occupation-Specific Competencies*
- Team building, motivating others
- Project management for production cycle
- Personal safety on production floor
- Scheduling for multiple production shifts
- Quality assurance and product inspection
- Communication skills
- Data production and records of manufactured goods
- Manufacturing safety training
- Tracking systems and software
- Diversity, equity and inclusion

Industry-Sector Technical Competencies*
- Machine tool theory
- Continuous improvement principles
- Quality management
- Blueprint reading
- Raw material awareness and safe handling
- Lean manufacturing
- Business math and basic budgeting
- Training/adult learning
- Management principles

Industry-Wide Technical Competencies
- Manuf. process design & development
- Production
- Supply chain logistics
- Quality assurance, continuous improvement
- Sustainable and green manuf.
- Safety, health, security and environment
- Root cause analysis

Workplace Competencies
- Business basics
- Teamwork
- Adaptable and flexibility
- Customer service focus
- Planning and organizing
- Problem solving, decision making
- Working with tools, technology
- Checking, examining and recording
- Sustainable practices

Academic Competencies
- Science
- Basic computer skills
- Basic and technical mathematics
- Reading and writing
- Communication: listening and speaking
- Critical and analytic thinking
- Information literacy

Personal Effectiveness Competencies
- Interpersonal Skills
- Integrity
- Professionalism
- Initiative
- Dependability and reliability
- Lifelong learning
- Emotional intelligence


*Pipeline recommends the Industry-Sector Technical Competencies as formal training opportunities (provided through related instruction) and the Occupation-Specific Competencies as on-the-job training opportunities.
Competency Model for Manufacturing Production Supervisor

Manufacturing Production Supervisor – This position is responsible for directly supervising and coordinating the activities of production and manufacturing operating workers such as inspectors, precision workers, machinists, machine setters and operators, assemblers, welders, and plant and system operators. A manufacturing production supervisor will oversee production processes from start to finish to ensure staff make products in the manufacturing facility that meet quality standards, are completed on time, at cost and with safety assured for staff throughout the entire manufacturing process.

Industry-Sector Technical Competencies

Related Instruction for dual training means the organized and systematic form of education resulting in the enhancement of skills and competencies related to the dual trainee’s current or intended occupation.

- **Machine tool theory**—Learn to complete the processes required for manufacturing a precision part, use standard shop safety practices, set-up and operate standard manufacturing machines, complete accurate lay-outs, explain applications of hand tools and use correctly and use basic measuring tools.

- **Blueprint reading**—Knowledge in reading and understanding of industrial prints.

- **Business math and basic budgeting**—Training in basic math including linear measurement, metrics, and some calculus in addition to knowing how to do basic budgeting.

- **Continuous improvement principles**—Understands how to look for ways to minimize and reduce process wastes, to notice and correct machine abnormalities, to maintain records and to adapt to process changes such as cycle times, set-ups, and tooling.

- **Raw material awareness and safe handling**—General understanding of the different raw materials possibly involved in production and how certain machine settings, temperatures, etc. can potentially impact different materials.

- **Training/ adult learning**—Understand how to effectively train and present materials to adult learners.

- **Management principles**—Understand theories related to management, leadership and how to do team building for workers in a manufacturing facility.
• **Quality management**—Understand how to oversee production so that it is met to key standards, quality measures and ensure production staff make products that satisfy quality standards for manufactured goods.

• **Lean manufacturing**—Know how to develop strategies and processes throughout production that maximize efficiency and eliminate waste.

### Occupation-Specific Competencies

**On-the-Job Training (OJT)** is hands-on instruction completed at work to learn the core competencies necessary to succeed in an occupation. Common types of OJT include job shadowing, mentorship, cohort-based training, assignment-based project evaluation and discussion-based training.

• **Team building, motivating others**—Know how to have staff develop a culture that is supportive of individuals and the collective team. Ability to help production staff better work together and be excited about their overall work on the floor.

• **Data production and records of manufactured goods**—Know how to regularly maintain records of materials used, products made and timing for set-up, operation cycle time and change over to new / different product(s).

• **Project management for production cycle**—Understanding of how to oversee a product’s production lifecycle from design elements to production implementation and ultimately full-scale production.

• **Manufacturing safety training**—Understand how to train staff on how to operate safely in the production facility.

• **Personal safety on production floor**—Know how to use proper industry standards to maintain a safe work environment and to ensure personal well-being for yourself and all production workers.

• **Tracking systems and software**—Understanding of how to use individual tracking systems and software such as Microsoft Excel, etc. to guide work processes, product completion, and assist with scheduling for staffing.

• **Scheduling for multiple production shifts**—Know how to schedule employees for their various shifts, vacations, etc. and to also plan for shift change overs, potential overtime, etc.

• **Quality assurance and product inspection**—Know how to check that finished products meet specified standards and how to train and oversee production staff on how to look for quality measures and how to do basic inspection.
• **Communication skills**—Know how to effectively communicate goals, wants, needs for company success with diverse team of staff you oversee as production supervisor in addition to others in the company who are at similar management levels and beyond.

• **Diversity, equity, and inclusion** – Understand principles of diversity, equity, and inclusion, how they impact your workforce and how to promote a company culture that embraces principles of diversity, equity, and inclusion within your workforce at the manufacturing facility.

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